ComDef 2018

Reimagining Security Cooperation

5th September 2018 | National Press Club, Washington, DC

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Individuals with disabilities requiring special accommodations should contact Quentin Whiteree at (703) 760 0762 at least two weeks prior to the event.

ComDef 2018 Handbook

Editor-in-Chief	Quentin Whiteree
Editor	Carole H. Whiteree

Common Defense

31 Years of International Defense Cooperation

ComDef'87	Arlington, VA	Let's not Reinvent the Wheel
ComDef'88	Arlington, VA	Military Requirements for Defense Cooperation
ComDef'89	Washington DC	Sharing the Burden
ComDef'90	Washington DC	Partners in Technology Sharing
ComDef'92	Norfolk, VA	Interesting Times – International Defense Cooperation in an Age of Change
ComDef'93	Norfolk, VA	International Defense in the Clinton Era
ComDef'94	Arlington, VA	Keeping the Peace
ComDef'95	Vancouver, BC	Asia-Pacific
ComDef'96	Washington DC	International Partnerships – Beyond 2000
ComDef'97	Washington DC	Focus on Procurement: Acquiring the Best
ComDef'97	Vancouver, BC	Asia – Ties across the Pacific
ComDef'98	Washington DC	Protecting the Force
ComDef'99	Melbourne, Australia	Defense Cooperation in the Asia Pacific Region
ComDef'00	Washington DC	Shifting Alliances in Defense Cooperation
ComDef'01	Washington DC	Globalism Cooperation and Defense Transformation
ComDef'02	Washington DC	Driving Interoperability - Transforming Coalitions
ComDef'03	Washington DC	Coalitions & Partners
ComDef West'04	San Diego, CA	C4ISR & Defense Transformation
ComDef 2004	Washington DC	Transformation & Cooperation at the Crossroads
ComDef Phoenix 2004	Phoenix, AZ	Manufacturing Technology, Global Supply Chains & Smart Cluster Initiatives
ComDef West 2005	San Diego, CA	C4ISR - Building the Networks
ComDef 2005	Washington, DC	Transformation and the New Realities in Defense Cooperation
ComDef West 2006	San Diego, CA	Facilitating Effective Coalitions
ComDef 2006	Washington, DC	Towards Interoperability
ComDef Tucson 2006	Tucson, AZ	Technologies for Border Security
ComDef West 2007	San Diego, CA	Joint & Coalition Cooperation in the Littorals
ComDef 2007 Ottawa	Ottawa, Canada	Immediate Technologies for Border Security
	Adelaide, Australia	Border Security Workshop at D+I
ComDef 2007	Washington, DC	Let's Not Reinvent the Wheel – 20th Anniversary
ComDef Tucson 2007	Tucson, AZ	Technology Innovations at the Border
ComDef West 2008	San Diego, CA	Towards a Common Operating Picture
ComDef 2008	Washington, DC	Defense Priorities in an Age of Persistent Conflict
ComDef 2009	Washington, DC	Undergirding Smart Power
ComDef West 2010	San Diego, CA	Advancing Force Multiplicity
ComDef 2010	Washington, DC	Sustaining Programs for International Cooperation: Doing More with Less
ComDef West 2011	San Diego, CA	Architecture for Coalition Cooperation
ComDef 2011	Washington, DC	Talk Softly And Wear A Hard Hat: Defense In The Age Of Fiscal Restraint
ComDef West 2012	San Diego, CA	Key Enablers for Joint and Coalition Success
ComDef 2012	Washington, DC	Understanding the Past to Inform the Future
ComDef 2013	Washington, DC	Strengthening the Cooperative Global Framework
ComDef Europe 2014	Paris, France	Creating Enduring Partnerships
ComDef 2014	Washington, DC	Sustaining the Defense Industrial Base
ComDef 2015	Washington, DC	Developing Capability, Improving Readiness
ComDef R&D 2016	Arlington, VA	Reenergizing the Technology Engine
ComDef Europe 2016	Paris, France	Developing Enduring Partnerships
ComDef 2016	Washington, DC	Driving Innovation and Capability Development
ComDef 2017	Washington, DC	Realigning Priorities in an Uncertain Era

ComDef 2018 Washington, DC Conference

Reimagining Security Cooperation

National Press Club, Washington, DC | 5 September, 2018

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September 5, 2018

Dear Colleagues,

Since the last ComDef, the Administration has defined a National Security Strategy and also a National Defense Strategy. It has shifted its focus to near peer competitors and as a result taken a new look at the importance of economic and industrial security. Friends and allies feature strongly in the strategy both in Conventional Arms Transfers and burden sharing. It will be interesting to see developments in the Export Control area and CFIUS adjustments.

ComDef brings together government officials and practitioners, industry leaders and representatives from friends and allies. It`s an opportunity to interact and articulate perspectives with an equal voice - and a chance to find new approaches and make new connections.

The program will explore shared values and expectations in the context of a changing budgetary environment, technology and cultural shifts, commercial and political pressures and external factors shaping the defense landscape.

It will be a rewarding day.

Warm regards,

Quentin Whiteree
President, IDEEA, Inc.

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Schedule of Events

0900-0910 **WELCOME**

- **Quentin Whiteree**, *President, IDEEA, Inc.*

090-0920 **SCENE SETTING**

- **Andrew P. Hunter**, *Director, Defense-Industrial Initiatives Group and Senior Fellow, International Security Program, Center for Strategic and International Studies*

0920-1025 **SECURITY COOPERATION ROADMAP**

- **Gregory Kausner**, *Deputy Director, Defense Security Cooperation Agency*
- **Heidi H. Grant**, *Deputy Under Secretary of the Air Force, International Affairs*
- **Rear Admiral Francis D. Morley, USN**, *Director, Navy International Programs Office*
- **Jeff White**, *Principal Deputy to the Acquisition Executive, Dept. of the Army*

Moderator: **Frank Cevasco**, *President, Cevasco International*

1025-1035 **BREAK**

1035-1130 **NATIONAL DEFENSE STRATEGIES AND SECURITY COOPERATION**

- **Andrew P. Hunter**, *Director, Defense-Industrial Initiatives Group and Senior Fellow, International Security Program, Center for Strategic and International Studies*
- **Remy Nathan**, *Vice President, International Affairs, Aerospace Industries Association*
- **Van D. Hipp, Jr.**, *Chairman, American Defense International*
- **Greg Pollock**, *Deputy Assistant Secretary of Defense for Security Cooperation (Acting)*

Moderator: **Vago Muradian**, *Editor, Defense & Aerospace Report*

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BREAKING DEFENSE

1230-1400 **LUNCH: DEFENSE ACQUISITION IMPERATIVES**

◊ **The Hon. Ellen M. Lord**, *Under Secretary of Defense for Acquisition and Sustainment*

Introduced by: **Sally Sullivan**, *Vice President, US Business Development, Raytheon*

Luncheon sponsored by:

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1400-1500 **DRIVING TECHNOLOGICAL EXCELLENCE: PARTNER PERSPECTIVES**

◊ **Dr. Brian Hanlon**, *Minister/Counselor Defence Science, Embassy of Australia, Washington, DC*

◊ **Håkan Söderstedt**, *Counselor, Defense Procurement, Embassy of Sweden, Washington, DC*

Moderator: **Tim Sneek**, *Defence Cooperation Attaché, Royal Netherlands Embassy, Washington, DC*

1500-1600 **ACCELERATING INDUSTRIAL BASE EFFECTIVENESS**

◊ **Eric D. Chewning**, *Deputy Assistant Secretary of Defense, Industrial Policy, DoD*

◊ **Christopher J. Davis**, *President, Raytheon International Inc*

◊ **Alexander Gray**, *Special Assistant to the President and Deputy Director of the White House Office of Trade and Manufacturing Policy*

◊ **Steve Grundman**, *M.A. and George Lund Fellow for Emerging Defense Challenges, Atlantic Council*

◊ **John Luddy**, *Vice President, National Security Policy, Aerospace Industries Association*

Moderator: **Frank Finelli**, *Managing Director, Carlyle Group*

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1600-1700 **EXPORT CONTROL UPDATE**

- ◊ **Michael R. Laychak**, *Acting Director, Defense Technology Security Administration, DoD*
- ◊ **Mike Miller**, *Acting Deputy Assistant Secretary of State, Bureau of Political Military Affairs*
- ◊ **Michael Vaccaro**, *Director, Office of Strategic Industries and Economic Security, US Dept. of Commerce*

Moderator: **Gary Stanley**, *President, Global Legal Services, P.C.*

1715-1900 **CONFERENCE RECEPTION**

ComDef Washington, DC 2018

A warm welcome to delegates from the following countries:

Australia
Austria
Canada
Czech Republic
Denmark
Egypt
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Raytheon Company, with 2017 sales of $25 billion and 64,000 employees, is a technology and innovation leader specializing in defense, civil government and cybersecurity solutions. With a history of innovation spanning 96 years, Raytheon provides state-of-the-art electronics, mission systems integration, C5I™ products and services, sensing, effects, and mission support for customers in more than 80 countries. Raytheon is headquartered in Waltham, Mass. Follow us on Twitter. <https://twitter.com/raytheon>.

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1101 Wilson Boulevard, Suite 2000
Arlington, VA 22209
POC: Herb Muktarian, VP, Communications
Tel: (703) 312-6100

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POC: Yola Habif Johnston, Lockheed Martin International

Headquartered in Bethesda, Maryland, Lockheed Martin is a global security and aerospace company that employs approximately 97,000 people worldwide and is principally engaged in the research, design, development, manufacture, integration and sustainment of advanced technology systems, products and services.

Norwegian Embassy

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POC: Einar Gustafson, Counselor for Def.Industry Coop`n.

The Norwegian Embassy in Washington, DC, has a strong focus on supporting Norwegian industry in the American market, with a special focus on the defense sector. The Norwegian Embassy Office of Defense Industry Cooperation is backed by Innovation Norway, the Norwegian Ministry of Defense and the Norwegian Defense and Security Industries Association.

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Global Legal Services, PC, is a Washington, DC-based law firm advising U.S. and non-U.S. companies on U.S. export and re-export controls, including securing U.S. licenses and other export authorizations, strengthening corporate export control compliance programs, providing training to employees, and advising on civil violations of the ITAR and EAR. It also publishes the daily Defense and Export-Import Update newsletter.

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Breaking Defense aims to be the idea hub of the defense world, where the crucial defense ideas are debated, the biggest defense stories are reported and analyzed and the hottest weapons and news videos are shared. Read and watch the top-notch reporting of our team of experienced journalists, knowledgeable analysts, senior defense industry contributors and informed readers. Find us at breakingdefense.com.

Founded and led by Vago Muradian, Defense & Aerospace Report covers the government, military and aerospace leaders, lawmakers, industry executives and analysts that shape national security and aerospace decision-making worldwide.

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- The Welsh Government North America team is responsible for developing trade and investment between Wales and the USA.
- The industry in Wales contains 11 of the top defence companies supporting the UK`s Defence Growth Partnership strategy, including intelligent systems development by General Dynamics and Airbus Defence and Space Group.
- Wales has world-leading capability in MRO. In 2016 the UK Ministry of Defence was chosen by the F-35 Program Office to be a global repair hub providing maintenance, repair, overhaul and upgrade services for F-35 avionic and aircraft components. Over the lifetime of the programme, components for hundreds of European-based F-35 aircraft will be serviced and maintained in North Wales.
- Home to key MOD ranges and training areas, plus strategic operational sites including MOD St Athan and MOD Valley (Anglesey).
- RPAS Opportunities; Wales has a unique UK environment in which civil and military RPAS can be operated, tested and evaluated in the same airspace.

Speakers

Francis M. Cevasco is President, Cevasco International, LLC which he founded in March 2004. Mr. Cevasco advises domestic and international aerospace and defense corporations about defense acquisition programs, strategic positioning, strategic acquisitions, and export issues with the US and foreign governments; prepares studies about prospects for ongoing and future weapon system programs; prepares defense issue-related opinion surveys of US and foreign government officials and industry executives; advises investment firms about defense industry consolidation; and, works with industry associations and think tanks to promote constructive change in government policies and practices. He also performs pro bono projects for the Department of Defense in areas of: transatlantic security, cooperative defense RD&A programs, export control reform, and export sales reform. Mr. Cevasco served as a member of the Senior Executive Service in the Office of the Secretary of Defense (1979-1990). Mr. Cevasco holds an M.S. in Engineering from George Washington University and a B.S. in Civil Engineering from what is now the NYU Polytechnic School of Engineering.

Eric Chewning serves as the Deputy Assistant Secretary of Defense for Industrial Policy. He was appointed in October 2017. In this capacity, he is the principal advisor to the Under Secretary of Defense for Acquisition and Sustainment (A&S) for analyzing the capabilities, overall health, and policies concerning the industrial base on which the Department relies for current and future warfighting capabilities and requirements. Prior to this, he was a partner with the global management consulting firm McKinsey & Company, where he worked alongside financial sponsors and corporate leaders in the global aerospace, defense, government services, and space industries. A former US Army officer, he served as the tactical intelligence officer for the 1st Battalion 5th Cavalry Regiment and as a strategic intelligence officer at the National Ground Intelligence Center (NGIC). He is a veteran of Operation Iraqi Freedom and participated in the evacuation of New Orleans during Hurricane Katrina. He received a MBA from the Darden School of Business at the University of Virginia where he was recognized as a Shermet Scholar. He also earned a MA in international relations and BA with honors from the University of Chicago.

Christopher J. Davis is President, Raytheon International Inc. Davis has spent much of his industry and military careers abroad with three years in Japan and more than 15 years in the United Arab Emirates. He served as country leader and president, RII in the UAE since July 2014. In January 2006, he joined the Raytheon Missile Systems business development team to grow their international portfolio in the Middle East North Africa region. Davis is a retired Marine aviator, and before joining Raytheon, he had senior assignments working with the U.S. Embassy in Abu Dhabi, and the chairman of the Abu Dhabi Chamber of Commerce. He has a bachelor's of science degree in industrial engineering from Union College and a master's degree in security studies from the Marine Corps University.

Francis A. Finelli is a Managing Director at The Carlyle Group, focused on acquisitions in the aerospace, defense, and security sectors. He has led numerous acquisitions and oversees Carlyle's cross-portfolio purchasing and functional initiatives. He has been repeatedly selected for the Defense News 100 Most Influential and Executive Mosaic WASH100 distinctions. Prior to joining Carlyle, Mr. Finelli served as the legislative assistant responsible for defense, intelligence, and foreign affairs for Senator Dan Coats (R-IN), member of the Senate Armed Services Committee and Senate Select Committee on Intelligence. Mr. Finelli is a retired Army Lieutenant Colonel and distinguished graduate of the U.S. Military Academy. He also holds a Master of Sciences in Management with dual concentrations in finance and operations research from The Sloan School, Massachusetts Institute of Technology, and a Master of Military Arts in Strategy from the U.S. Army Command and General Staff College. He is Chairman of the Virginia Veteran Services Foundation and serves as a Board Director for Army Emergency Relief (AER).

Heidi H. Grant, a member of the Senior Executive Service, is the Deputy Under Secretary of the Air Force, International Affairs, Washington, D.C. She provides oversight and guidance for international policy and programs supporting national security objectives through politico-military affairs; security assistance programs; technology and information disclosure; education and training; cooperative research and development; and attaché affairs. She oversees more than 390 cooperative agreements, over 150 military exchange programs, and more than 2,000 foreign military sales cases valued at over $100 Billion. Prior to her current assignment, Ms. Grant was Director of Resources during the stand-up of Headquarters U.S. Africa Command, Stuttgart, Germany. Ms. Grant holds a Bachelor of Science degree in business and economics, Pfeiffer University, Misenheimer, N.C., and a Master of Public Administration degree in financial management, Troy State University, Washington DC.

Alexander B. Gray assumed duties as Special Assistant to the President and Deputy Director for the Defense Industrial Base at the White House Office of Trade & Manufacturing Policy on January 20, 2017. In this capacity, he focuses on the nexus between national security, defense manufacturing and industrial base resiliency, and U.S. trade and industrial policy. Previously, Mr. Gray had been a Member of the U.S. Department of State "Landing Team" for the Presidential Transition Team since November 2016, focusing on Asia-Pacific issues. Prior to joining the Trump campaign, Mr. Gray served as Senior Advisor to U.S. Congressman J. Randy Forbes (R-VA), the Chairman of the House Armed Services Seapower & Projection Forces Subcommittee and Co-Chairman of the Congressional China Caucus. Named a "Future Leader" by the Foreign Policy Initiative, Mr. Gray graduated from the Elliott School of International Affairs at The George Washington University and attended the War Studies Department of King's College London.

Steven Grundman is the M.A. and George Lund fellow for emerging defense challenges with the Council's Brent Scowcroft Center on International Security. His practice addresses over-the-horizon challenges facing the transatlantic defense establishment; its militaries, ministries, and industries. Mr. Grundman is also the principal of Grundman Advisory, a professional services company that guides strategic management in public, private, and nonprofit organizations. Before founding that firm, Mr. Grundman was a vice president at Charles River Associates (CRA), a global business consultancy, where he was director of aerospace and defense consulting and of transportation consulting. He is a Phi Beta Kappa graduate of the Walsh School of Foreign Service at Georgetown University and holds a Masters in public policy from the Kennedy School of Government at Harvard University.

Dr. Brian Hanlon is Minister-Counsellor, Defence Science, Embassy of Australia. In this role, he is the senior Australian Defense Science and Technology representative in the United States. Prior to this, Dr. Hanlon was Research Leader Aerospace Capability Analysis, Defence Science and Technology Group, Melbourne, Australia. In this role he led a research branch within the Defence Science & Technology Group to deliver aerospace operations analysis and project outcomes for the Australian Air Force, Navy and Army. This included building research partnerships with academia, industry and internationally. Dr. Hanlon holds a Doctor of Philosophy (PhD), Physics from the University of Melbourne, and a Master of Commerce (HONS), Egonometrics from Monash University.

Van D. Hipp, Jr. is Chairman of American Defense International, Inc. (ADI), a Washington, DC based consulting firm specializing in government affairs, business development and public relations. Hipp is a veteran of the U.S. Army and served on active duty in both Operation Desert Storm and Operation Restore Democracy. On November 3rd, of 2016 he presented a lecture entitled "The Greatest Challenge Of Our Next President: Keeping America Safe During These Times" at the Gerald R. Ford Presidential Museum in Grand Rapids, MI. He also served as moderator for two Presidential National Security Town Halls with President Donald J. Trump during the 2016 presidential election cycle. Hipp received his Bachelor's Degree in Economics from Wofford College, and is a past President of the National Alumni Association. He received his Juris Doctor from the University of South Carolina School of Law.

Andrew Philip Hunter is a senior fellow in the International Security Program and director of the Defense-Industrial Initiatives Group at CSIS. He focuses on issues affecting the industrial base, including emerging technologies, sequestration, acquisition policy, and industrial policy. From 2011 to November 2014, Mr. Hunter served as a senior executive in the Department of Defense (DOD). From 2011 to 2012, he served as chief of staff to Ashton B. Carter and Frank Kendall, while each was serving as under secretary of defense for acquisition, technology, and logistics. From 2005 to 2011, Mr. Hunter served as a professional staff member of the House Armed Services Committee. Mr. Hunter holds an M.A. degree in applied economics from the Johns Hopkins University and a B.A. degree in social studies from Harvard University.

Gregory M. Kausner, a career member of the Senior Executive Service, is the Deputy Director of the Defense Security Cooperation Agency. He is responsible for oversight of DSCA's diverse portfolio of Security Cooperation programs and for working with external stakeholders to synchronize DSCA activities with foreign policy and national security objectives. Prior to joining DSCA, Mr. Kausner served as a Senior Advisor to the Under Secretary of State for Arms Control and International Security. From April 2013 to December 2015, he was appointed as the Deputy Assistant Secretary of State for Regional Security and Security Assistance. Prior to his appointment at State Department, Mr. Kausner was a Senior Professional Staff Member on the Senate Foreign Relations Committee. As an officer in the U.S. Navy, Mr. Kausner piloted F-14A and F/A-18F aircraft in support of theater operations in the Asia-Pacific and two combat tours in Iraq. His shore assignments included the East Coast Fleet Replacement Squadron, VFA-106, and the Navy's Office of Legislative Affairs. Mr. Kausner received a B.A. in International Relations from the University of Delaware and a M.A. in Security Studies from Georgetown University.

Michael R. Laychak, a member of the Senior Executive Service, is currently serving as the Acting Director for the Defense Technology Security Administration, Office of the Deputy Under Secretary of Defense for Policy. In this capacity he manages a staff of over 220 policy analysts, engineers, and licensing officers responsible for developing and implementing DoD technology security and foreign disclosure policies for international transfers of defense-related goods, services, information, and technology. In 2014, Mr. Laychak became the Deputy Director for DTSA. Prior to this assignment, he was the Director for Licensing at DTSA from March 2008 to September 2014. From 2003 to 2007, he was the Division Chief for Dual Use Licensing, supervising the Department of Defense review process related to Commerce Department export licenses. Mr. Laychak moved to the DTSA Dual Use License Division in February 2000. As an export license analyst, he provided the DoD position on a broad spectrum of export licenses covering a wide range of technologies, including avionics, aircraft engines and materials, night vision devices, deemed exports and EPCI related licenses. Before this assignment, Mr. Laychak worked in the DTSA Technology Security Operations directorate as an intelligence analyst from 1989 to 2000. In this capacity he analyzed worldwide technology transfer activity, especially in the area of ballistic missile development and provided all source intelligence evaluations of dual use and munitions export licenses. Mr. Laychak has represented the Department of Defense in numerous interagency government working groups including the senior level Advisory Committee on Export Policy, the Missile Technology Analysis Group, the Missile Technology Export Control group, the Nuclear Export Violations Working Group and the Technology Transfer Working Group.

The Honorable Ellen M. Lord currently serves as the Under Secretary of Defense for Acquisition and Sustainment (A&S). In this capacity, she is responsible to the Secretary of Defense for all matters pertaining to acquisition; developmental testing; contract administration; logistics and materiel readiness; installations and environment; operational energy; chemical, biological, and nuclear weapons; the acquisition workforce; and the defense industrial base. From October 2012 – June 2017, Ms. Lord served as the President and Chief Executive Officer of Textron Systems Corporation, a subsidiary of Textron Inc. In this role, she led a multi-billion dollar business with a broad range of products and services supporting defense, homeland security, aerospace, infrastructure protection, and customers around the world. Ms. Lord is a former Vice Chairman of the National Defense Industrial Association, as well as a former Director of the U.S. – India Business Council. Ms. Lord earned a Master of Science degree in chemistry from the University of New Hampshire, as well as a Bachelor of Arts degree in chemistry from Connecticut College.

John Luddy is Vice President, National Security Policy, Aerospace Industries Association, responsible for developing AIA's national security agenda, and for planning and executing advocacy efforts to support it. Prior to directing Washington Operations for Aerojet Rocketdyne, Mr. Luddy ran Vector Solutions for nine years, providing business development, market analysis, and legislative advocacy services to clients ranging from America's largest aerospace companies to technology startups. After completing officer training and the U.S. Army's Ranger and Airborne Schools, Luddy served as a Marine Corps infantry officer from December 1986 to March 1989. As a Reserve captain, he was assigned to the Special Operations section in the Plans, Policies and Operations Division at Headquarters, U.S. Marine Corps, from March 1993 to November 1994. Mr. Luddy holds a BA (Hons), Bates College, and MA, International Relations and US National Security, Tufts University, The Fletcher School of Law and Diplomacy.

Mike Miller is the Acting Deputy Assistant Secretary, Bureau of Political Military Affairs, US Department of State. Mr. Miller, a career Civil Servant and member of the Senior Executive Service, joined the State Department in 1998. Since 2009, he has served in the Bureau of Political-Military Affairs and is currently the Acting Deputy Assistant Secretary for the Directorate of Defense Trade Controls (DDTC) and Office of Regional Security and Arms Transfers (RSAT). His previous positions at the Department include Program Manager for the Anti-Terrorism Assistance program, Special Assistant to the Coordinator for Counterterrorism, Counterterrorism Policy Advisor for the Middle East region, Desk officer for Oman and Yemen, and Foreign Affairs Officer for Middle East political-military issues. He also served on a two-year Foreign Service tour in Tripoli, Libya as Economic and Commercial Attaché. Mr. Miller received a Bachelor of Arts in International Politics with honors from Juniata College in Huntingdon, PA. He also earned a Master of Arts in International Affairs with a focus on International Security Studies from Columbia University's School of International and Public Affairs in New York, NY.

Rear Admiral Francis D. Morley, USN assumed duty as director, Navy International Programs in September 2016. Prior to this, he was vice commander of Naval Air Systems Command headquartered in Patuxent River, Maryland. He has more than 3,500 flight hours and 750 carrier arrested landings. He has flown more than 35 different types of aircraft, including the F/A-18A-F, EA-18G, AV-8B, F-14, F-15, F-16 and MiG-29. He participated in operations Southern Watch, Desert Fox, Noble Eagle, Joint Guardian, Enduring Freedom and Iraqi Freedom. Morley earned a Bachelor of Science in Physics and a commission as an ensign from the Naval Reserve Officer Training Corps at San Diego State University. He is a graduate of the U.S. Naval Test Pilot School and holds a Master of Science in Aviation Systems from the University of Tennessee. He is a graduate of the Air Command and Staff College, Joint Forces Staff College, Defense Systems Management College, George Washington University National Security Studies Program and Harvard's Kennedy School of Government National and International Security Program.

Vago Muradian is the editor of Defense & Aerospace Report. He was previously Editor of Defense News and hosted a weekly Defense News TV program. Before joining Defense News in 2002, he was the managing editor of Defense Daily International and the business and international reporter for Defense Daily, a newsletter covering the defense and aerospace industry. Muradian joined Defense Daily from Air Force Times, the leading independent U.S. publication covering the U.S. Air Force. He covered global operations, including in Europe, Haiti, Somalia and Zaire. Before covering the Air Force, he served as Defense News' land warfare reporter. Muradian started his career at Inside the Army.

Remy Nathan is the Vice President for International Affairs at the Aerospace Industries Association, where he leads policy development and advocacy efforts on all trade-related issues affecting international commercial and military aerospace markets for America's premier aerospace and defense association. In his time at AIA, Nathan has organized and executed a number of successful advocacy campaigns that have led to substantial improvements to the U.S. export control system, launched an ongoing global industry ethics initiative (the International Forum on Business Ethical Conduct – IFBEC), and preserved a level playing field and market access for industry imports and exports. Nathan has a bachelor's degree in government and foreign affairs and China studies from the University of Virginia and a master's degree in international economics and Southeast Asian studies from The Johns Hopkins University School of Advanced International Studies (SAIS).

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Håkan Söderstedt has over 20 years of experience working at the Swedish Defense Materiel Administration (FMV) in different positions. He has worked with submarines as an expert in propulsion, electrical distribution, ship control and surveillance.Håkan was appointed 2006 as the Head of Submarine Office, responsible for Submarines, Submarine rescue and Divers including Diving equipment, an assignment he had for six years. One of the main responsibilities during those years was the design of a new Swedish submarine later called, A26. In 2013, he was appointed as Senior Advisor and Director Strategic Program Management at the Naval Procurement Command. During 2013/14 Håkan was also the Project Manager for the Submarine A26. Håkan's last assignments at the Swedish Defense Materiel Administration was Senior Advisor. As a Senior Advisor he was responsible for bilateral cooperation with Australia, United Kingdom, Singapore, the Netherlands and Poland.

Gary Stanley is the President of Global Legal Services, PC, a Washington, DC based law firm focusing on trade compliance and other international business issues. Mr. Stanley represents, among others, numerous U.S., Canadian, and European companies on defense export control issues. He has provided training on U.S. export and re-export controls to Russian Government export control officials and various agencies of the Government of Canada. Besides representing private companies, Mr. Stanley has also served as a consultant to the U.S. Government and industry groups. He received his undergraduate degree from Emory University in 1975 and his law degree from Harvard Law School in 1978.

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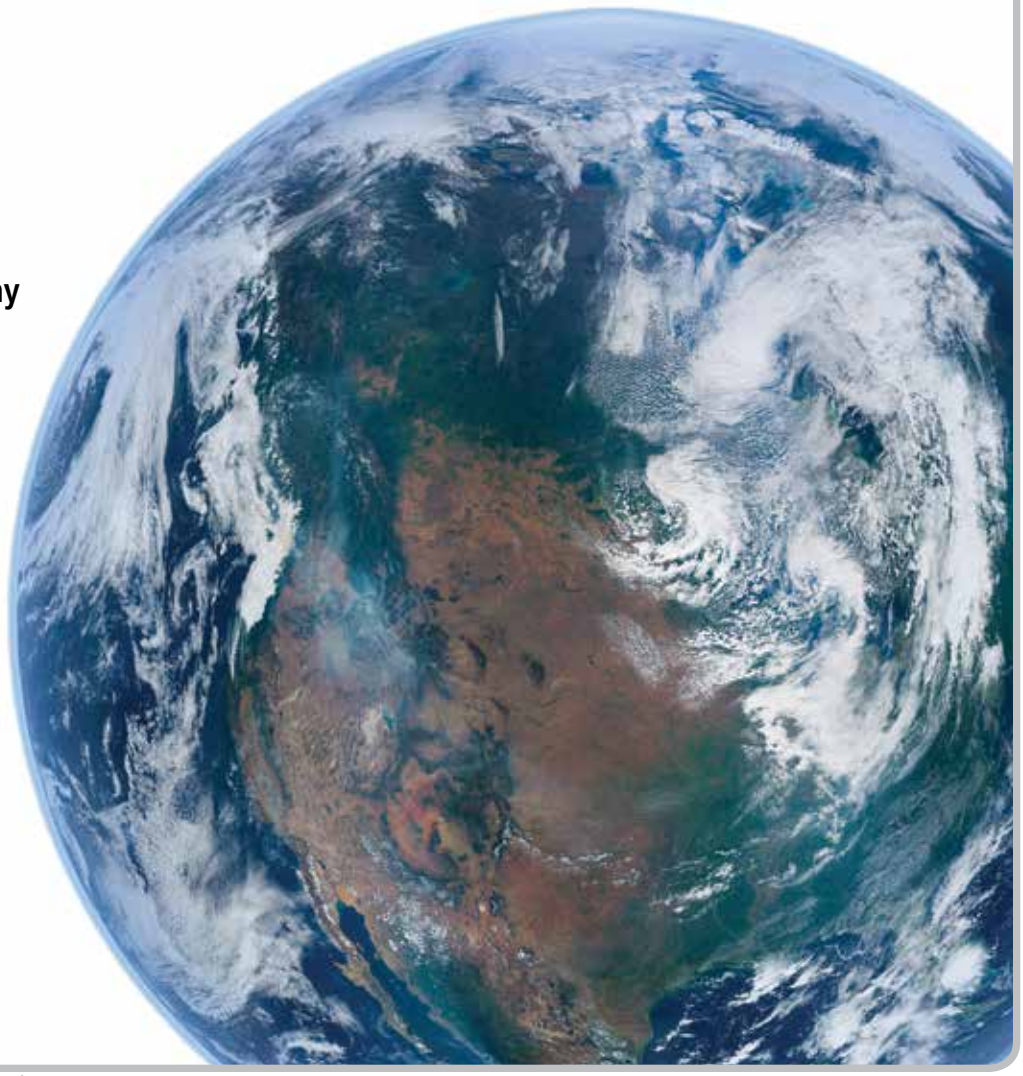

"Blue Marble" image of Earth captured by Raytheon's Visible Infrared Imaging Radiometer Suite.

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