



ComDef 2021

Accelerating Capability and Resilience

28th September

Online



Norwegian Embassy



Common Defense

34 Years of International Defense Cooperation

ComDef'87	Arlington, VA	Let's not Reinvent the Wheel
ComDef'88	Arlington, VA	Military Requirements for Defense Cooperation
ComDef'89	Washington DC	Sharing the Burden
ComDef'90	Washington DC	Partners in Technology Sharing
ComDef'92	Norfolk, VA	Interesting Times – International Defense Cooperation in an Age of Change
ComDef'93	Norfolk, VA	International Defense in the Clinton Era
ComDef'94	Arlington, VA	Keeping the Peace
ComDef'95	Vancouver, BC	Asia-Pacific
ComDef'96	Washington DC	International Partnerships – Beyond 2000
ComDef'97	Washington DC	Focus on Procurement: Acquiring the Best
ComDef'97	Vancouver, BC	Asia – Ties across the Pacific
ComDef'98	Washington DC	Protecting the Force
ComDef'99	Melbourne, Australia	Defense Cooperation in the Asia Pacific Region
ComDef'00	Washington DC	Shifting Alliances in Defense Cooperation
ComDef'01	Washington DC	Globalism Cooperation and Defense Transformation
ComDef'02	Washington DC	Driving Interoperability - Transforming Coalitions
ComDef'03	Washington DC	Coalitions & Partners
ComDef West'04	San Diego, CA	C4ISR & Defense Transformation
ComDef 2004	Washington DC	Transformation & Cooperation at the Crossroads
ComDef Phoenix 2004	Phoenix, AZ	Manufacturing Technology, Global Supply Chains & Smart Cluster Initiatives
ComDef West 2005	San Diego, CA	C4ISR - Building the Networks
ComDef 2005	Washington, DC	Transformation and the New Realities in Defense Cooperation
ComDef West 2006	San Diego, CA	Facilitating Effective Coalitions
ComDef 2006	Washington, DC	Towards Interoperability
ComDef Tucson 2006	Tucson, AZ	Technologies for Border Security
ComDef West 2007	San Diego, CA	Joint & Coalition Cooperation in the Littorals
ComDef 2007 Ottawa	Ottawa, Canada	Immediate Technologies for Border Security
	Adelaide, Australia	Border Security Workshop at D+I
ComDef 2007	Washington, DC	Let's Not Reinvent the Wheel – 20th Anniversary
ComDef Tucson 2007	Tucson, AZ	Technology Innovations at the Border
ComDef West 2008	San Diego, CA	Towards a Common Operating Picture
ComDef 2008	Washington, DC	Defense Priorities in an Age of Persistent Conflict
ComDef 2009	Washington, DC	Undergirding Smart Power
ComDef West 2010	San Diego, CA	Advancing Force Multiplicity
ComDef 2010	Washington, DC	Sustaining Programs for International Cooperation: Doing More with Less
ComDef West 2011	San Diego, CA	Architecture for Coalition Cooperation
ComDef 2011	Washington, DC	Talk Softly And Wear A Hard Hat: Defense In The Age Of Fiscal Restraint
ComDef West 2012	San Diego, CA	Key Enablers for Joint and Coalition Success
ComDef 2012	Washington, DC	Understanding the Past to Inform the Future
ComDef 2013	Washington, DC	Strengthening the Cooperative Global Framework
ComDef Europe 2014	Paris, France	Creating Enduring Partnerships
ComDef 2014	Washington, DC	Sustaining the Defense Industrial Base
ComDef 2015	Washington, DC	Developing Capability, Improving Readiness
ComDef R&D 2016	Arlington, VA	Reenergizing the Technology Engine
ComDef Europe 2016	Paris, France	Developing Enduring Partnerships
ComDef 2016	Washington, DC	Driving Innovation and Capability Development
ComDef 2017	Washington, DC	Realigning Priorities in an Uncertain Era
ComDef 2018	Washington, DC	Reimagining Security Cooperation
ComDef 2019	Washington, DC	Partnering for Rapid Change
ComDef 2020	Washington, DC	Ensuring a Resilient and Agile Defense Industrial Base

ComDef 2021

Table of Contents

Welcome to ComDef 2021 Washington, DC Conference	3
Schedule of Events	4 - 7
Sponsors	9 - 10
Speaker Biographies	11 - 15

ComDef 2021 Management

Corporate Patrons

GOLD

RAYTHEON TECHNOLOGIES

ELBIT SYSTEMS OF AMERICA

LOCKHEED MARTIN

SILVER

Df YOUNG

EMBASSY OF NORWAY

SUPPORTED BY:

GEORGE MASON UNIVERSITY, SCHOOL OF
BUSINESS - CENTER FOR GOVERNMENT
CONTRACTING

Organizer:



6233 Nelway Drive
McLean, VA 22101-3141
Tel: (703) 760 0762
Fax: (703) 760 0764

Individuals with disabilities requiring special accommodations should contact Quentin Whiteree at (703) 760 0762 at least two weeks prior to the event.

ComDef 2021 Handbook

Editor-in-Chief Quentin Whiteree

Editor Carole H. Whiteree

The event is unclassified | On the Record | Media in Attendance
All Sessions video recorded for access by attendees during and after event



ComDef 2021 | Washington, DC Conference

Accelerating Capability and Resilience

Virtual | September 28, 2021

IDEEA, Inc., 6233 Nelway Drive, McLean, VA 22101, USA Tel: 703 760 0762 Fax: 703 760 0764
Email: qwhiteree@ideea.com WWW: <http://www.ideea.com>

September 28th, 2021

Dear Colleagues,

COVID 19 is still with us making an in person event imprudent despite best plans otherwise. Thus ComDef 2021 is virtual and a one day event. This year's ComDef examines the emerging environment with a new Administration and complex challenges ahead. Already we have seen seismic changes to the landscape.

ComDef brings together government officials and practitioners, industry leaders and representatives from friends and allies. It is an opportunity to interact and articulate perspectives with an equal voice - and a chance to find new approaches and make new connections.

The program will explore shared values and expectations in the context of a changing budgetary environment, technology and cultural shifts, commercial and political pressures and external factors shaping the defense landscape.

It will be a rewarding day.

Warm regards,

Quentin Whiteree
President, IDEEA, Inc.

ComDef 2021

Schedule of Events

Tuesday, September 28th, 2021

0830-0840

WELCOME AND INTRODUCTION OF CO-MODERATORS



Quentin Whiteree, *President, IDEEA, Inc.*

CONFERENCE CO-MODERATORS



Michael J. Vaccaro, *Acting Executive Director, International Cooperation, OUSD(A&S)*



Paula Folkes-Dallaire, *Director General Defence Procurement, Embassy of Canada, Washington, DC*

0840-0920

KEYNOTES



Gregory M. Kausner, *Performing the Duties of Under Secretary of Defense for Acquisition and Sustainment (PTDO USD(A&S))*



Troy Crosby, *Assistant Deputy Minister (Materiel), Department of National Defence, Canada*

ComDef 2021

0920-1030

INNOVATING DEFENSE CAPABILITIES OF THE FUTURE.....



Colonel Nathan P. Diller, USAF, *Director, AFWERX*



Eric Fournier, *Director General Innovation, Department of National Defence, Canada*



MGen. Odd-Harald Hagen (Army), *Defense Attaché, Royal Norwegian Embassy, Washington, DC*



Moderator: **Brett B. Lambert**, *Managing Director, The Densmore Group, LLC*

1030-1130

FUNDING DEFENSE POST PANDEMIC



Frederico Bartels, *Senior Policy Analyst for Defense Budgeting, The Heritage Foundation*



Major General John Ferrari (ret.), *Visiting Fellow, American Enterprise Institute (AEI)*



Michael E. O'Hanlon, Ph.D, *Senior Fellow and Director, Research in Foreign Policy, The Brookings Institute*



Stacie Pettyjohn, *Senior Fellow and Director, Defense Program, Center for a New American Security (CNAS)*



Moderator: **Vago Muradian**, *Editor, Defense & Aerospace Report*

ComDef 2021

1130-1230

INDUSTRIAL BASE RESILIENCE



Jesse Salazar, *Deputy Assistant Secretary of Defense for Industrial Policy, DoD*



Bobby Kwon, *President and Chief Executive Officer, Canadian Commercial Corporation (CCC)*



Edna Conway, *Vice President, Chief Security & Risk Officer, Azure at Microsoft*



Donald R. Davidson Jr., *Director Cyber-SCRM Programs, Synopsys, Inc.*



Moderator: **Robert S. Metzger**, *Partner, Rogers Joseph O'Donnell, PC.*

1230-1300

BREAK

1300-1345

FIRESIDE CHAT: ENHANCING DEFENSE IN THE NORTH



Maj. Gen. Kevin A. Huyck, USAF, *Director of Operations for headquarters, U.S. Northern Command*



Moderator: **John G. McGinn, Ph.D.**, *Executive Director, Center for Government Contracting, George Mason University*

1345-1400

BREAK

ComDef 2021

1400-1500

ENABLING SECURITY COOPERATION:



Stephen J. Bowdren, *Executive Director, Department of the Navy International Programs Office (NIPO)*



Aaron Harding, *Assistant Director, Office of Business Operations, DSCA*



Kelli L. Seybolt, *Deputy Under Secretary of the Air Force, International Affairs*



Elizabeth (Liz) F. Wilson, *Deputy Assistant Secretary of the Army for Defense Exports & Cooperation*



Moderator: **Paula Folkes-Dallaire**, *Director General Defence Procurement, Embassy of Canada, Washington, DC*



AC NOVA TECHNOLOGIES INC (ATI)

Partners in Product Due Diligence for Mergers & Acquisitions

ATI partners with well-established defense companies in the design of product development research and or prototype design. ATI designs and conducts for our defense partners the field testing of defense technologies and or cognitive pharma products for the purposes of safe aerospace and or battle field missions.

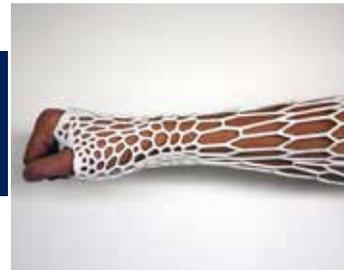
ATI's **Global Health Organization** (GHO) will also conduct independent surveillance safety research and serve a monitoring mandate on behalf of global governments on technologies being developed for pandemic and or other biological threats.

Distributors of a patented and approved security technology for rapid, reliable, cost-effective and environmentally friendly safe detection for chemical and explosive threats. The technology is designed to serve as a rapid alert which may be followed by more elaborate technologies, when necessary. This cost-effective rapid technology was developed by a USA-based defense manufacturer



ATI will assemble artificial intelligence (AI) data for all types of intelligence analysis or medical/scientific data analysis. Distributors of Health Canada/FDA approved pandemic portable ventilators etc.

Distributors of portable 3D printers and or will design 3D prosthetic devices to stabilize fractures on the battle field.



Distributors of a well-tested Health Canada/FDA approved laser therapy for immediate treatment of traumatic brain or limb injuries in the field. Distributors of Health Canada approved Intelligent temperature and biometric scanners



Carmella Angus, MSc.,MBA (CEO)
carmella.angus@sympatico.ca
carmella@atipharma.com
www.atipharma.com
+1-647-220-4453

ComDef 2021

1500-1600

IMPERATIVE OF FUTURE INTERNATIONAL INDUSTRIAL COOPERATION: SUPPORTING THE US DEFENSE INDUSTRIAL BASE



Rutha Astravas, *Director Continental Materiel Cooperation, DGIIP/ADM(MAT), DnD Canada*

Omer Haim, *Ministry of Defense Representative in Washington D.C., Embassy of Israel*



Lois Nicholson, *Counsellor Defence Acquisition and Technology, British Embassy, Washington, DC*



Håkan Söderstedt, *Counselor for Defense Procurement, Embassy of Sweden, Washington, DC*



Moderator: **Pieter-Henk Schroor**, *Defense Cooperation Attaché, Royal Netherlands Embassy, Washington, DC*

ComDef 2021

1600-1700

EXPORT CONTROL UPDATE



Michael Laychak, *Director, Defense Technology Security Administration, DoD*



Mike Miller, *Deputy Assistant Secretary of State for Defense Trade, Bureau of Political-Military Affairs (PM)*



Matthew S. Borman, *Deputy Assistant Secretary for Export Administration, U.S. Department of Commerce*



Christopher Haave, *Vice President, International Operations and Disclosure, Raytheon Technologies*



Moderator: **Gary Stanley, President**, *Global Legal Services, P.C.*

ComDef 2021

S p o n s o r s

SPONSORS - GOLD



Raytheon Technologies
1100 Wilson Blvd., Suite 2018
Arlington, VA 22209
POC: Chris Haave
Tel: (703) 284-5525

Raytheon Technologies Corporation is an aerospace and defense company that provides advanced systems and services for commercial, military and government customers worldwide. With 195,000 employees and four industry-leading businesses -- Collins Aerospace Systems, Pratt & Whitney, Raytheon Intelligence & Space and Raytheon Missiles & Defense -- the company delivers solutions that push the boundaries in avionics, cybersecurity, directed energy, electric propulsion, hypersonics, and quantum physics. The company, formed in 2020 through the combination of Raytheon Company and the United Technologies Corporation aerospace businesses, is headquartered in Waltham, Massachusetts.



D.F. Young Inc.
1235 Westlakes Drive
Suite 305
Berwyn, PA 19312
Tel: (610) 725-4000
POC Kieran Kayatin, Director, Commercial Development

Founded in 1903, 100 + years of innovation, tailored logistics solutions, and superior business results. Transportation and logistics of the industry's leading systems - air defense, armored vehicles, aircraft, missiles and munitions, non-standard systems and more.

Long-term business relationships with our customers, some dating over 100 years.



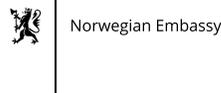
Lockheed Martin solves the world's toughest technology challenges. More than 100 nations rely on Lockheed Martin employees, products and technologies to help them protect and connect their citizens and advance scientific discovery. In a time of growing uncertainty and unpredictable threats, we focus on innovation and performance to keep our customers at the center of everything we do.

SPONSORS - SILVER



Elbit Systems of America
4700 Marine Creek Parkway,
Fort Worth, TX 76179
Tel: +1 (817) 234-6600
POC: Tom Styner

Elbit Systems of America, headquartered in Fort Worth, Texas, is a leading provider of high-performance products, system solutions, and support services focusing on the defense, homeland security, law enforcement, commercial aviation, and medical instrumentation markets. With facilities throughout the U.S., Elbit America is dedicated to supporting those who contribute daily to the safety and security of the United States.



Royal Norwegian Embassy in Washington
2720 34th Street NW
Washington, DC 20008
Tel: (202) 333-6000
Fax: (202) 469-3990
E-mail: emb.washington@mfa.no
POC: Einar Gustafson, Counselor for Def. Industry Coop'n.

The Norwegian Embassy in Washington, DC, has a strong focus on supporting Norwegian industry in the American market, with a special focus on the defense sector. The Norwegian Embassy Office of Defense Industry Cooperation is backed by Innovation Norway, the Norwegian Ministry of Defense and the Norwegian Defense and Security Industries Association.

ComDef 2021

MEDIA SPONSOR



Global Legal Services, P.C.
5335 Wisconsin Ave. NW, Suite 440, Washington, DC 20015
Gary L. Stanley
(202) 686-4854
gstanley@glstrade.com

Global Legal Services, PC, is a Washington, DC-based law firm advising U.S. and non-U.S. companies on U.S. export and re-export controls, including securing U.S. licenses and other export authorizations, strengthening corporate export control compliance programs, providing training to employees, and advising on civil violations of the ITAR and EAR. It also publishes the daily Defense and Export-Import Update newsletter.

DEFENSE & AEROSPACE REPORT

Founded and led by Vago Muradian, Defense & Aerospace Report covers the government, military and aerospace leaders, lawmakers, industry executives and analysts that shape national security and aerospace decision-making worldwide.

ComDef 2021

Speakers

Rutha Astravas joined as Director, Continental Materiel Cooperation at Canada's Department of National Defence Canada in January 2020. Her key responsibilities include direct support to the Canadian Armed Forces Materiel Acquisition and Support program through international cooperative materiel arrangements, focused on the US and Five Eyes. This includes active engagement in the National Technology and Industrial Base, contributing to NORAD modernization, monitoring supply chain and defence trade issues. Previously she contributed to the design and implementation of economic, social, law enforcement and immigration programs, including a suite of initiatives under the "Canada-US Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness". She holds a MPhil in European Politics from St. Antony's College, Oxford and an Hon.BA in International Relations and European Studies from the University of Toronto. She enjoys travel, particularly to wine and food destinations.

Frederico Bartels is a senior policy analyst for defense budgeting in Heritage's Center for National Defense. In this position, he conducts research, writes and engages audiences on the adequacy, composition, and character of the U.S. defense budget and associated policies and supports the Center's mission to promote a strong U.S national defense. Before joining Heritage in 2017, Bartels worked as a senior policy analyst at Americans for Prosperity. Previously, he served as a policy analyst at Concerned Veterans for America. In both positions, he was responsible for informing the organization's leadership on the defense budget and veterans' affairs. Bartels holds a Master of Arts degree in international affairs with a concentration in US foreign policy from George Washington University's Elliott School of International Affairs. He received a Bachelor of Arts degree in international relations from Pontificia Universidade Católica de Minas Gerais, in Brazil. Fred was born and raised in Belo Horizonte, Brazil. He and his wife Amanda live in Washington, D.C.

Matthew S. Borman currently serves as the Deputy Assistant Secretary of Commerce for Export Administration. In this position, Mr. Borman is responsible for implementing the Bureau of Industry and Security's (BIS) controls on the export of dual-use and military items for national security, foreign policy, nonproliferation, and short supply reasons. In addition, he oversees BIS's programs to ensure that industrial resources are available to meet national and economic security requirements, BIS's implementation of the Chemical Weapons Convention, and BIS's implementation of the Additional Protocol to the US-IAEA Agreement. Mr. Borman received his B.A. in History from Northwestern University, his M.A. from Northeastern University, and his J.D. from New York University School of Law.

Stephen J. Bowdren is Executive Director, Department of the Navy International Programs Office (NIPO) Before this current assignment, Mr. Bowdren served in various positions in the Security Cooperation and Technology Security community, including NIPO's Director of Technology Security and Cooperative Programs, Director of Strategy and Plans, and Deputy Director of the Security Cooperation directorate. He was NIPO's inaugural Lean Six Sigma Deployment Champion and Black Belt and served in the same position for the Defense Security Cooperation Agency. In these positions, he spearheaded the development and implementation of several enterprise-wide Security Cooperation business and process management tools, including the Department of the Navy's Case Execution Performance Tool and the Strategic International Acquisition planning process. A retired surface warfare officer, Mr. Bowdren was also a Joint Specialty Officer and Strategic Planning subspecialist. His ashore tours included service as the Sub-Saharan Africa Politico-Military Action Officer at the European Command and the Surface Warfare Requirements Officer on the Pacific Fleet Staff. Mr. Bowdren holds degrees from the University of Connecticut (B.A. History, summa cum laude), Georgetown University (M.A. National Security Studies), the Naval War College Command and Staff College. He attended the Federal Executive Institute. Professional certifications include Defense Acquisition Corps Program Manager Level III, Business Financial Manager Level I, Certified Defense Financial Manager, and International Affairs Certified Level III. He is a recipient of the Department of the Navy's Meritorious and Superior Civilian Service Awards.

Edna Conway is Vice President, Chief Security and Risk Officer for Microsoft's Azure. She is responsible for the security, resiliency, and governance of the cloud infrastructure and supply chain upon which Microsoft's Intelligent Cloud business operates. Conway is recognized domestically (Presidential Commissions) and globally (NATO) and was appointed to the Executive Committee of the US DHS Task Force on ICT Supply Chain Risk Management. Acknowledgement of her leadership includes membership in the Fortune Most Powerful Women community, Top 50 Women Leaders in SaaS, Fed 100 Award, CSO of the Year Award, SC Media Reboot Leadership Award, and Columbia's Barnard College Distinguished Alumna Award. Prior to Microsoft, Conway was Chief Security Officer of Cisco's Global Value Chain.

ADM(Mat) Troy Crosby is Assistant Deputy Minister (Materiel) Troy Crosby was appointed Chief of Staff for the Materiel Group in April 2018, after a 23-year military career and close to 10 years as a public servant. Just prior to his current appointment, Mr. Crosby was Director General, Defence Major Projects Sector at Public Services and Procurement Canada. Since his military retirement in 2008, he has served as the Director of Operational Services at the Transportation Safety Board of Canada, and as the Project

Made for this moment.

In the moments that matter,
there is Raytheon Technologies.

We have been there in the historic
moments that shaped air travel,
global defense and space exploration.
And we're there today, shaping the
moments that connect and protect
our world.

Moments that broaden horizons
through safer, connected and more
sustainable flight. Moments that give
peacekeepers peace of mind through
connected systems for speed, precision
and operational success. Moments
that bring us closer to new worlds.

As we all embrace the promise
of tomorrow, we will continue to
anticipate and solve the world's
toughest challenges.

We are one global team defining
the future of aerospace and defense.

**We are Raytheon Technologies.
We are made for this moment.**

ComDef 2021

Manager of the Next Generation Fighter Capability Project at DND. He is a graduate of the Collège militaire royal de St-Jean (BSc), the University of Tennessee (MSc), the Empire Test Pilots' School and the Canadian Forces Command and Staff College.

Don Davidson is Director, Cyber-SCRM (Supply Chain Risk Management) Programs at Synopsys, where he helped stand-up a new Chief Security Office (CSO) in the Office of the President. He retired from the US Department of Defense (DoD) in Jan 2019 with over 44 years of Federal Service (to include 11 years as an active-duty US Army Field Artillery Officer). He served his last 15 years in the Office of the Secretary of Defense (in both AT&L & DoD-CIO), often leading public-private Outreach, Science & Standards activities. He served 5 years on the US Army Staff in the Office of Deputy Under Secretary of the Army for International Affairs, where he was the US National Standardization Officer (US-NSO) leading US participation in the American, British, Canadian & Australian Armies' (ABCA) Program, to include annual 4-star level ABCA meetings, bi-annual ABCA Exercises and US participation in 16 ABCA Functional Capabilities WGs. His office processed all NATO STANAGS & ABCA QSTAGS for the US Army; his office received the US Defense Standardization Office award under his tenure. He is active today developing, leading and representing US positions in IEEE/ISO standardization processes. He has lived in both Japan & Germany (3 years each). He has a US National War College / National Defense University, @ Ft McNair, Washington DC Master's Degree and a United States Military Academy (USMA), @ West Point, Bachelor's Degree in Engineering.

Colonel Nathan P. Diller is the Director of AFWERX. Colonel Diller received his commission from the U.S. Air Force Academy in 2000. After simultaneous Masters' at Harvard and MIT, he attended Euro-NATO Joint Jet Pilot Training and flew F-16s for two Combat Air Force assignments, becoming an instructor pilot. He was selected for the French Test Pilot school and then completed his first test tour at Edwards AFB, supporting B-1, B-2, F-16, F-22 and F-35 flight test and instructing at the Test Pilot School. He served as an Executive Officer to the Air Force Scientific Advisory Board and as a Defense Advanced Research Project Agency Service Chiefs Fellow. Upon completing a program management tour at the Space and Missile Center, he took command of the 586th Flight Test Squadron, supervising classified flight test for joint, interagency and international clients. After graduating from the National Defense University, Eisenhower School Senior Acquisition Course, Colonel Diller served as the Chief of the Air and Space Branch, Force Application Division, then Chief of the Joint Force Integration Cell, Joint Staff J8. Following that assignment, he was the Air Force Advisor to Office of the Secretary of Defense Strategic Capabilities and Rapid Capabilities Office. Additionally, he was detailed as the Assistant Director of Aeronautics at the White House Office of Science and Technology Policy. Colonel Diller is a member of the Acquisition Corps and is certified as a Level III Program Manager and Test professional. He is a senior pilot with over 2,700 hours in more than 60 aircraft.

John Ferrari is a nonresident senior fellow at the American Enterprise Institute (AEI), where his work focuses on the defense budget, defense reform and acquisition, and the US military. He is concurrently the chief financial officer at QOMPLX, a data analytics and cybersecurity firm. Over his 32-year US Army career, Major General Ferrari, who is now retired, served as the director of program analysis and evaluation, the commanding general of the White Sands Missile Range, a deputy commander for programs at the NATO Training Mission in Afghanistan, and a strategic planner for the Combined Joint Task Force Seven in Iraq during Operation Iraqi Freedom. His Army service also includes working at the US Army Materiel Command, as a platoon leader and executive officer for the 2nd Cavalry Regiment in Germany, and as a company commander and plans officer for the 3rd Cavalry Regiment. Major General Ferrari has also worked as a branch chief for contingency operations for the Joint Chiefs of Staff at the US Department of Defense and as a program examiner at the Office of Management and Budget at the White House. He has an MBA in finance and strategic management from the Wharton School at the University of Pennsylvania, an MA in national resource strategy and policy from the Industrial College of the Armed Forces (now called the Eisenhower School for National Security and Resource Strategy), and a BS in computer science from the United States Military Academy at West Point.

Paula Folkes-Dallaire is a Minister at the Embassy of Canada to the United States and Director General of Defence Procurement for Public Services and Procurement Canada (PSPC) in Washington, DC. In this capacity, Ms. Folkes-Dallaire oversees the management of all Foreign Military Sales (FMS) acquisitions for Canada, working closely with the U.S. Departments of Defense, State, and Commerce, to execute a program currently valued at \$5.8B, delivering goods and services in support of the Canadian Armed Forces to deliver on Canada's Defence Policy: Strong, Secure, Engaged and the National Shipbuilding Strategy. Paula is in her 20th year of serving the Canadian public through policy, corporate programs, and sound management. Paula holds a B.A. in Political Science (summa cum laude) a Masters of Public Administration from The University of Toledo in Ohio, and a Lean Six Sigma Green Belt certification. Paula is also a published author in the Canadian Journal of Program Evaluation.

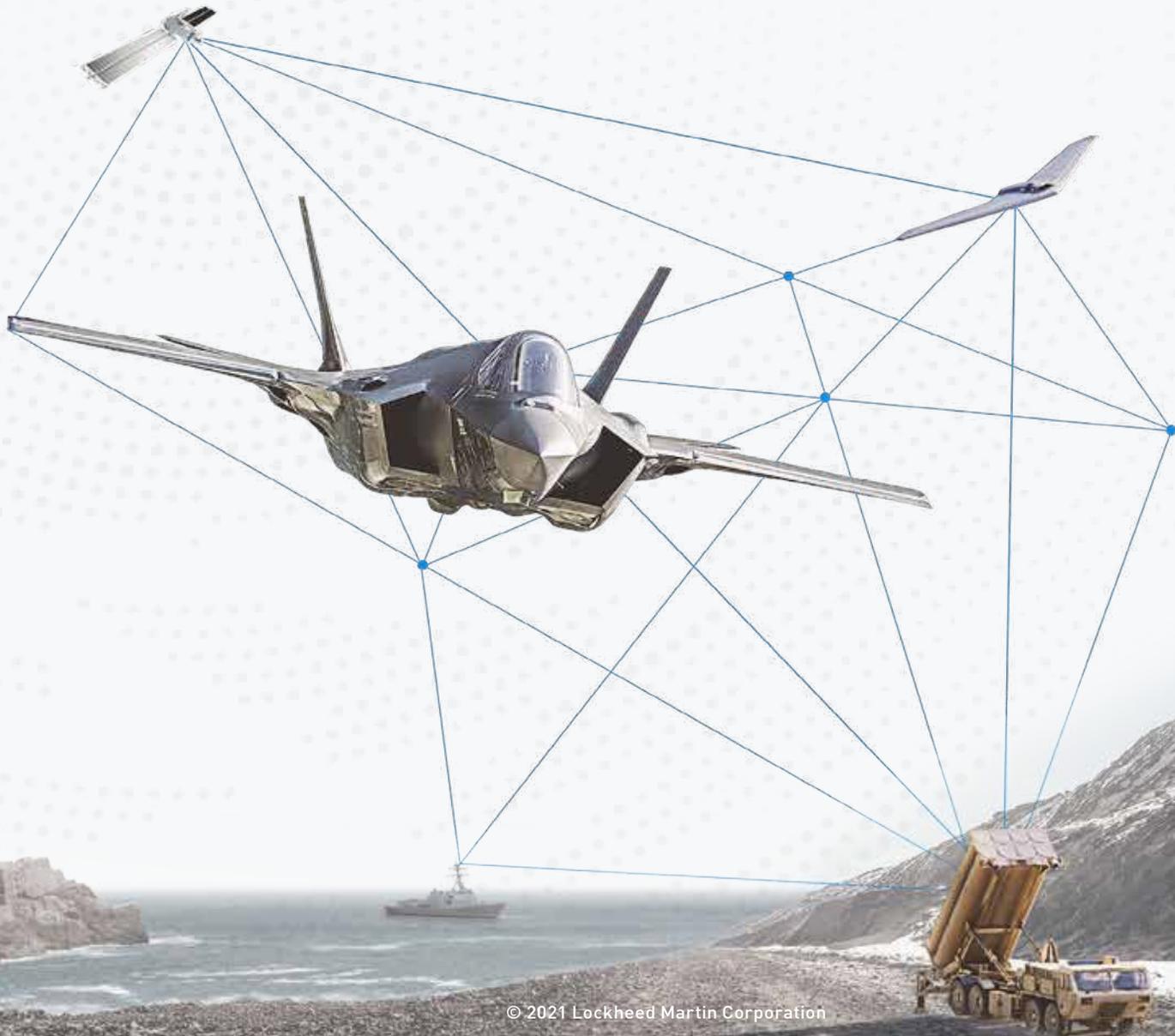
Mr. Fournier is presently the Director General (Science & Technology) for Strategic Decision Support. He is a Scientific Advisor to the Department of National Defence and to the Canadian Armed Forces. His role is to provide analysis support on policy and strategy, and enterprise resource management to the department. Eric began his career with Defence Research & Development Canada (DRDC) as a Defence Scientist in the Flight Mechanics Group of the Precision Weapons Section at the Valcartier laboratory in August 1992. He spent most of his scientific career in that establishment, where he held a number of positions in the Weapons field of study. He also spent one year at the United Kingdom DERA Fort Halstead laboratory as an exchange scientist in the late ninety's. In 2014, Mr. Fournier took up the position of Defence R&D Counsellor at CDLS

Only the most advanced fighter in the world integrates across all domains.

The F-35 is the most advanced fighter jet in production today, delivering unrivaled capability, survivability and connectivity. Technology upgrades ensure the F-35 continues to provide seamless integration and communication across air, land, sea, space and cyber. Regardless of the threat, the F-35 is a decisive advantage – today and in the future.

Learn more at [F35.com](https://www.f35.com)

Lockheed Martin. Your Mission is Ours.®



ComDef 2021

(London) where he was responsible for liaison in defence Science and Technology between Canada and the United Kingdom, Germany, Netherlands, Sweden, Norway and Denmark. Upon returning to Canada in July 2017, he was appointed DG for Strategic Decision Support, and also selected to develop and lead the implementation of the Innovation for Defence Excellence and Security (IDEaS) initiative.

Chris Haave is vice president, Enterprise Technology Release, International Government Relations for Raytheon Technologies. Haave leads a team responsible for managing enterprise relationships with Department of Defense international offices in Acquisition and Sustainment, the Defense Security Cooperation Agency, the Defense Technology Security Administration, as well as within the Departments of the Army, Navy, Air Force, and Missile Defense Agency. Before assuming his position, Haave led Boeing's Global Trade Controls' Washington, D.C. office. Before joining Boeing, Haave served as the special advisor on National Security Affairs, Europe, to Vice President Dick Cheney from 2007-2009. A veteran of the U.S. Air Force, he spent 26 years of service in fighter aviation and political-military affairs assignments, including in the UK, France, Belgium and Germany, and deployments to the Balkans and the Middle East. Haave is a Life Member of the Council on Foreign Relations. He received a Master of Public Administration from the Harvard Kennedy School, a master's in government from New Mexico State University, and a bachelor of science from the U.S. Air Force Academy.

Major General Odd-Harald Hagen is the Norwegian Defense Attaché in Washington, DC. He started his military career in the Norwegian Army in 1985. Through his service, he has held a variety of combat and construction engineer command and staff positions, chief operations at divisional level and staff positions in the Army staff and the Norwegian Defense Estates Agency. His service also includes service in KFOR, ISAF, NTM-Iraq and at HQ SACT. From November 2013 to January 2017, he served as the Chairman of the NATO Army Armaments Group. He was promoted Major-General in November 2016 when he assumed the position as Head of the Department for Defence Policy and Long Term Planning in the Royal Norwegian Ministry of Defence, a position he held until August 2021. Major General Hagen is a graduate of the Norwegian National Staff College, the Swedish National Staff College, the Norwegian Defense University College, King's College London and the UK Royal College of Defence Studies. He holds a Bachelor in Military Construction Engineering, a Master of Science in Business and Administration, a Master in International Security and Strategy from King's College London and is an alumni of the Royal College of Defence Studies.

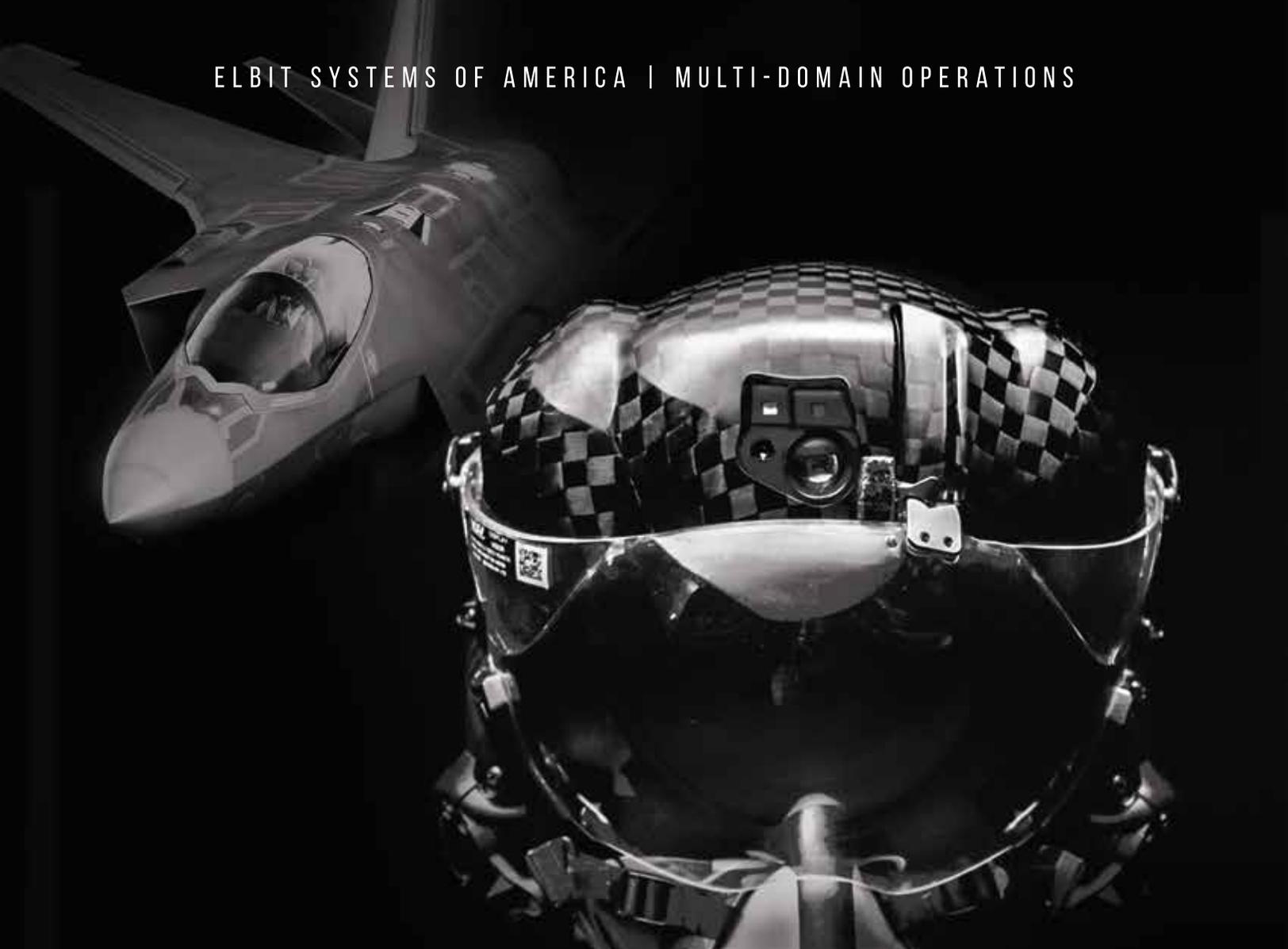
Mr. Omer Haim is Israel's Ministry of Defense Representative and Director of its Office of Defense Cooperation (ODC) in Washington D.C. He is responsible for managing cooperation with the US Department of Defense and guides the various dialogues, understandings and cooperation with the Office of the Secretary of Defense. Omer leads MOD's interactions with the USG on the political-military level and oversees the defense export, defense-industrial and licensing processes vis-à-vis the USG authorities and industry. Prior to being positioned in Washington, Omer served

for over a decade at the MOD head office in Tel-Aviv. Between April 2015 and July 2019, he was Chief of staff and principal advisor to MOD's Director General. In this capacity, he managed and oversaw 24 branches and directorates and led cross-functional efforts within the MOD, including formulating strategies, crafting policies recommendations at the Ministerial level, promoting relations with strategic partners, directing acquisition and sustainment processes, analyzing the capabilities concerning Israel's industrial base and authorizing future war-fighting capabilities. Previously, he served for six years (2009-2015) as Division Director in the IMOD DSDE (Director of Security of the Defense Establishment). He was responsible for formulating security concepts and guidelines related to protecting Israel's defense technology, negotiating strategic security agreements with senior defense and military partners. Omer graduated from the MA Executives Program on Diplomacy and Defense Studies at Tel-Aviv University. He holds a BA in Business, Finance and Marketing from Ono Academic College.

Mr. Aaron Harding serves as the DSCA Chief Operating Officer and Chief Financial Officer and is the senior executive overseeing all DSCA financial, information technology, physical security, and facility policy and operations. He is responsible for managing the financial aspects of the Foreign Military Sales program and Foreign Military Sales Trust Fund with a total program value of over half a trillion dollars, to include the Foreign Military Financing Program. Additionally, he is responsible for oversight of the programming, budgeting, financial execution, and reporting for a variety of security cooperation programs. Mr. Harding served as the Acting Deputy Director of DSCA for six months. In this capacity, he was responsible for oversight of DSCA's diverse portfolio of Security Cooperation programs and for working with external stakeholders to synchronize DSCA activities with foreign policy and national security objectives. Additionally, he directly supported the transformational reorganization of the agency to improve operational effectiveness and better align to the National Defense Strategy. Mr. Harding began his federal career with the Department of Defense in 1994 as an IT professional. Mr. Harding has earned his Department of Defense Financial Management Certification (Level 3), Basic Security Cooperation Certification, and is a Certified Defense Financial Manager (CDFM).

Maj. Gen. Kevin A. Huyck is Director of Operations for headquarters, U.S. Northern Command, Peterson Air Force Base, Colorado. He is the principal advisor to the USNORTHCOM Commander on all matters of homeland defense, to include providing strategic guidance to plan and execute missions within the area of responsibility; including land, maritime and air operations, defense support to civil authorities, and theater security cooperation, to include the Arctic. Maj. Gen. Huyck is a 1990 graduate of the U.S. Air Force Academy and earned his wings at Sheppard Air Force Base, Texas. He was a distinguished graduate and instructor at the U.S. Air Force's Weapons Instructor Course and attended National War College. His assignments include F-22 Initial Cadre, F-22 Follow-on Operational Test and Evaluation Director of Operations, combat Joint Staff and Deputy Chief of Staff for Operations at NATO's Allied Air

ELBIT SYSTEMS OF AMERICA | MULTI-DOMAIN OPERATIONS



BUILT ON A LEGACY. ENGINEERED FOR THE FUTURE.

Real-time decision-quality information is crucial for air supremacy in international security.

During the past three decades Elbit Systems of America has built a legacy of transformative pilot-aircraft interface technologies to deliver unprecedented awareness, pilot safety and health monitoring, and mission effectiveness.

Working alongside our customers to help build their future, we deliver innovative solutions to **protect and save lives.**

ElbitAmerica.com

©2019 Elbit Systems of America, LLC. All rights reserved.



ADVANCED COCKPIT DISPLAYS | ELECTRONIC WARFARE | EMBEDDED TRAINING
HELMET MOUNTED SYSTEMS | PILOT HEALTH MONITORING | TACTICAL NETWORKS & COMMUNICATIONS

ComDef 2021

Command. He has commanded at the squadron, group, and wing level. Prior to his current assignment, Maj. Gen. Huyck served as the Director of Operations, Headquarters Air Combat Command, Joint Base Langley-Eustis, Virginia. He was responsible to the Commander, ACC, on all matters pertaining to the direct operational planning, training, command and controlling functions to deploy and employ regular and Reserve component combat air forces, including more than 1,900 aircraft, in support of U.S. security objectives. Maj. Gen. Huyck is a command pilot with more than 3,000 flying hours in the F-15 and F-22, and 295 combat hours in support of Operation Southern Watch.

Gregory M. Kausner is currently Performing the Duties of Under Secretary of Defense for Acquisition and Sustainment where he is responsible for all matters pertaining to acquisition; contract administration; logistics and material readiness; installations and environment; operational energy; chemical; biological, and nuclear weapons; the acquisition workforce; and the defense industrial base. A career member of the Senior Executive Service, Mr. Kausner joined International Cooperation as the Executive Director in March 2020 and was responsible for leading and developing, and implementing international armaments cooperation policies within the DoD in coordination with U.S. Government agencies, foreign governments, and defense industry. From January 2017 to March 2020, he was Deputy Director of the Defense Security Cooperation Agency (DSCA). Mr. Kausner has also served in a number of roles within the Department of State and was a Senior Professional Staff Member on the Senate Foreign Relations Committee post his successful career as an officer in the U.S. Navy where he piloted F-14A and F/A-18F aircraft in support of theater operations in the Asia-Pacific and two combat tours in Iraq. His shore assignments included the East Coast Fleet Replacement Squadron, VFA-106, and the Navy's Office of Legislative Affairs. Mr. Kausner received a B.A. in International Relations from the University of Delaware and a M.A. in Security Studies from Georgetown University.

Prior to his appointment as President and CEO of CCC, **Bobby Kwon** was the Chief Financial Officer of global corporation MediPharm Labs. He was also a member of the Canadian Commercial Corporation's Board of Directors. Previously, Mr. Kwon was Senior Vice President at George Weston Ltd., overseeing the Executive Chairman's Office. Prior to this role, he worked at Unilever in Canada, the United States, the Netherlands, and the United Kingdom, in a number of senior finance and corporate positions – including CFO for the Canadian business and Chief of Staff to Group CEO in London. Before that Bobby was Director of Finance at Janssen Inc. Mr. Kwon currently serves on the Advisory Board of CFO Leadership Program jointly developed by Odgers and Rotman School of Management. He has also served on the Boards of Unilever Canada Inc. and GS1 (Retail Sector). Bobby is an alumnus of the Governor General's Canadian Leadership Conference, volunteers at the Regent Park Community Centre, and supports several Korean-Canadian community organizations.

Mr. Brett Lambert is the Managing Director of The Densmore

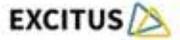
Group, LLC, a national security and intelligence consultancy. From 2015-2019, he served as Vice President of Corporate Strategy at Northrop Grumman, where his duties for the CEO included development and execution of issues relating to overall corporate strategy, organization, M&A, strategic partnerships, and new market expansion. Prior to joining Northrop Grumman, he was an Executive-in-Residence with Renaissance Strategic Advisors, a Senior Fellow at the National Defense Industrial Association (NDIA) and served on several corporate and SSA boards involved in national security and intelligence. Mr. Lambert is currently a life member of the Council on Foreign Relations (CFR), a Senior Associate (non-resident) at the Center for Strategic and International Studies (CSIS), Chairman of the Board of the Advanced Robotics Manufacturing Institute (ARM) led by Carnegie Mellon University, a board member of The Henry L. Stimson Center, and in 2016 was appointed by the Secretary of Defense to serve on the Department's Reserve Forces Policy Board. Mr. Lambert also serves on the board of the National Defense Industrial Association (NDIA) and co-chairs their effort to examine demands for future supply chain security for advanced systems. In 2009 Mr. Lambert was appointed by President Obama as the Deputy Assistant Secretary of Defense for Manufacturing and Industrial Base Policy, a position he held through 2013. As the DASD, Mr. Lambert served as the principal advisor to the USD (AT&L) on all matters relating to the defense industrial base, including industrial capabilities and assessments; defense industry mergers, acquisitions and consolidation; preservation of essential industries and technologies; and other industrial related matters. He attended graduate school at Jawaharlal Nehru University on a Rotary Graduate Scholarship he received during his senior year at Kansas State University. He also worked as an independent journalist in India, Pakistan, and Burma.

Michael R. Laychak, a member of the Senior Executive Service, is currently serving as the Acting Director for the Defense Technology Security Administration, Office of the Deputy Under Secretary of Defense for Policy. In this capacity he manages a staff of over 220 policy analysts, engineers and licensing officers responsible for developing and implementing DoD technology security and foreign disclosure policies for international transfers of defense-related goods, services, information, and technology. In 2014, Mr. Laychak became the Deputy Director for DTSA. Mr. Laychak has represented the Department of Defense in numerous interagency government working groups including the senior level Advisory Committee on Export Policy, the Missile Technology Analysis Group, the Missile Technology Export Control Group, the Nuclear Export Violations Working Group and the Technology Transfer Working Group.

Dr. Jerry McGinn is the Executive Director of the Center for Government Contracting in the School of Business at George Mason University (GMU). In this role, he has established and is leading the first-of-its-kind university center for research, education and training, and collaboration on issues facing the \$500B+ government contracting industry. Jerry is also a trusted strategic advisor sought after for his expertise in U.S. industrial policy, supply chain, the Defense Production Act (DPA), industrial security, export control, foreign military sales, and industrial base policies and he currently

NORWEGIAN DEFENSE INDUSTRY

Office of Defense Industry Cooperation
Royal Norwegian Embassy
Washington, DC



FIRE SECURITY



FSi



GREENSFELDER



Growing Your Region



KONGSBERG

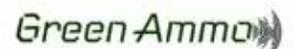
KONGSBERG Maritime



KONGSBERG SATELLITE SERVICES



LIGHT STRUCTURES



ComDef 2021

serves on the Economic Security Subcommittee of the Homeland Security Advisory Council. Prior to joining GMU, Jerry served as the senior career official in the Office of Manufacturing and Industrial Base Policy in the Department of Defense, leading efforts to analyze the capabilities and overall health of the defense industrial base, including the Presidentially-directed 2017-2018 interagency review of the manufacturing and defense industrial base and DPA activities under Titles I, III, and VII. Additionally, Dr. McGinn served in DoD as Special Assistant to the Principal Deputy Undersecretary (Policy) and as a political scientist at RAND. Dr. McGinn was commissioned into the U.S. Army and served with distinction as an infantry officer and is a graduate of Ranger and Airborne Schools. He has received numerous civilian and military awards and has earned a Ph.D., M.S., and M.A. from Georgetown University as well as a B.S. from the United States Military Academy.

Robert S. Metzger heads the Washington, D.C. office of Rogers Joseph O'Donnell. He co-chairs the firm's Cybersecurity and Privacy Practice Group, and is a member of the Government Contracts Practice Group. His practice includes cyber and related national security matters in addition to a wide range of public procurement and regulatory matters. As a Special Government Employee of the Department of Defense, Bob was a member of the Defense Science Board task force that produced the "Cyber Supply Chain Report" in April 2017. Bob is a graduate of Georgetown University Law Center, where he was an Editor of the Georgetown Law Journal. Subsequently to graduation from law school, he was a Research Fellow at the Center for Science & International Affairs (presently, "Belfer Center") at the Harvard Kennedy School of Government.

Mike Miller is the Deputy Assistant Secretary, Bureau of Political Military Affairs, US Department of State. Mr. Miller, a career Civil Servant and member of the Senior Executive Service, joined the State Department in 1998. Since 2009, he has served in the Bureau of Political-Military Affairs and is currently the Acting Deputy Assistant Secretary for the Directorate of Defense Trade Controls (DDTC) and Office of Regional Security and Arms Transfers (RSAT). His previous positions at the Department include Program Manager for the Anti-Terrorism Assistance program, Special Assistant to the Coordinator for Counterterrorism, Counterterrorism Policy Advisor for the Middle East region, Desk officer for Oman and Yemen, and Foreign Affairs Officer for Middle East political-military issues. He also served on a two-year Foreign Service tour in Tripoli, Libya as Economic and Commercial Attaché. Mr. Miller received a Bachelor of Arts in International Politics with honors from Juniata College in Huntingdon, PA. He also earned a Master of Arts in International Affairs with a focus on International Security Studies from Columbia University's School of International and Public Affairs in New York, NY.

Vago Muradian is the editor of Defense & Aerospace Report. He was previously Editor of Defense News and hosted a weekly Defense News TV program. Before joining Defense News in 2002, he was the managing editor of Defense Daily International and the business and international reporter for Defense Daily, a newsletter covering the defense and aerospace industry. Muradian joined Defense Daily from Air Force Times, the leading independent U.S. publication covering the U.S. Air Force. He covered global operations, including in Europe, Haiti, Somalia and Zaire. Before covering the Air Force, he

served as Defense News' land warfare reporter. Muradian started his career at Inside the Army.

Lois Nicholson has the role of Counsellor Defence Acquisition and Technology, and a member of the British Defence Staff Management Board at the British Embassy Washington DC. Lois leads a team responsible for working with the US in the areas of defence acquisition and trade, research and technology and future capability development. In this role, she is responsible for the cost-effective acquisition, timely management and delivery of a portfolio of \$13bn UK Foreign Military Sales (FMS) programme and Direct Commercial Sales (DCS) with the US; as well as delivering prosperity objectives by supporting specific UK export campaigns, seeking opportunities for UK companies to access US Defence markets. Building on opportunities offered by UK's inclusion in the trusted US National Technology Industrial Base (NTIB), Lois partners with US, Australia and Canada governments to seek ways of building resilience in the industrial base in each nation, including improving access to advanced technologies. On behalf of the UK's Chief Scientific Adviser, she is responsible for the UK/US bilateral science and technology co-operation and the development of future and new collaborative opportunities, and is responsible as the UK deputy for delivering the strategic intent of the 5 Eyes TTCP S&T collaboration. Lois is also responsible for advancing the UK/US next generation capability considerations on behalf of the VCDS, by actively promoting stronger cooperation, and through developing a programmatic approach, aiming to align bilateral cooperation on force development, acquisition, development of operational concepts, and science and technology, with our common strategic ends.

Michael O'Hanlon is a senior fellow, and director of research, in Foreign Policy at the Brookings Institution, where he specializes in U.S. defense strategy, the use of military force, and American national security policy. He co-directs the Center for Security, Strategy, and Technology; the Defense Industrial Base working group; and the Africa Security Initiative within the Foreign Policy program, as well. He is an adjunct professor at Columbia and Georgetown universities, a professional lecturer at George Washington University, and a member of the International Institute for Strategic Studies. O'Hanlon was also a member of the external advisory board at the Central Intelligence Agency from 2011-12. O'Hanlon was an analyst at the Congressional Budget Office from 1989 to 1994. He also worked previously at the Institute for Defense Analyses. His doctorate from Princeton is in public and international affairs; his bachelor's and master's degrees, also from Princeton, are in the physical sciences. He served as a Peace Corps volunteer in Congo/Kinshasa (the former Zaire) from 1982-84, where he taught college and high school physics in French.

Stacie Pettyjohn is a Senior Fellow and Director of the Defense Program at the Center for a New American Security (CNAS). Her areas of expertise include defense strategy, posture, force planning, force presentation, security cooperation, and wargaming. Prior to joining CNAS, Pettyjohn spent over ten years at the RAND Corporation as



Government and Defense Logistics Solutions Designed For Your Unique Needs.



ComDef 2021

a political scientist. Between 2019-2021, she was the Director of the Strategy and Doctrine Program in Project Air Force. From 2014-2020, she served as the co-director of the Center for Gaming. She has designed and led strategic and operational games that have assessed new operational concepts such as multi-domain operations (MDO); tested the impacts of new technology, such as human-machine collaboration and combat teaming; explored unclear phenomena such as gray zone tactics and information warfare; and examined nuclear escalation and warfighting. Previously, she was a research fellow at the Brookings Institution, a Peace Scholar at the United States Institute of Peace, and a TAPIR fellow at the RAND Corporation. Pettyjohn has authored or co-authored reports on a wide range of issues, including readiness and responsiveness, the role of airpower in defeating the Islamic State, competition with Russia, possible war fighting scenarios with North Korea, and command and control of multi-national NATO amphibious forces. Additionally, she has crafted a large body of work on the United States' overseas posture, which explores the operational requirements, its vulnerability to attack, and the political access challenges that the United States faces. She has a Ph.D. and M.A. in foreign affairs from the University of Virginia and a B.A. in history and political science from the Ohio State University.

Jesse Salazar serves as the Deputy Assistant Secretary of Defense for Industrial Policy. In this role, he leads the Industrial Policy team as they assess, protect, and promote the Defense Industrial Base. He advises the Under Secretary of Defense of Acquisition and Sustainment on the health of the Industrial Base to ensure a robust, secure, resilient, and innovative industrial capabilities upon which the Department of Defense can rely to fulfill current and future Warfighter requirements. Prior to his appointment in Industrial Policy, Mr. Salazar led global external relations for the Advanced Industries practice of McKinsey & Company, where he managed the development and dissemination of vital industrial research on the automotive, machinery, advanced electronics, semiconductors, aerospace, and defense sectors, as well as industry stakeholder engagement. He also served on McKinsey's Advanced Industries COVID-19 global leadership team and supported several industrial and manufacturing research partnerships with the World Economic Forum. He also worked to strengthen minority and small businesses and ensure inclusive economic growth, as Vice President of Government Affairs and Policy at the U.S. Hispanic Chamber of Commerce. He held additional roles as Special Assistant and Field Representative to U.S. Senator Robert P. Casey Jr., Commissioner of Latino Affairs for the Commonwealth of Pennsylvania, and Pennsylvania Communications Director for SEIU. Mr. Salazar also taught in the Carey School of Business at Johns Hopkins University. He holds an MA in History from Princeton University, and he earned a BA with honors from the University of Pennsylvania.

Pieter-Henk Schroor is Defense Cooperation Attache, Embassy of the Kingdom of the Netherlands. Prior to this he was Strategic Policy Advisor to the political leadership of the Netherlands Ministry of Defense, (MoD) on defense acquisition and military procurement. From 2013 - 2017, Mr. Schroor was Deputy Permanent

Representative of the Kingdom of the Netherlands to the United Nations Organizations in Vienna (mainly IAEA, CTBTO and UNODC). From 2008 - 2013, he was Head, International Policy Affairs and senior policy advisor to the Minister of Defense, Netherlands MoD. Mr. Schroor holds a Bachelor's Degree Public Law and Political Science (1982-1985), and Master's Degree Political Science, International Relations,(1985-1987), Leiden University.

Kelli L. Seybolt, a member of the Senior Executive Service, is the Deputy Under Secretary of the Air Force, International Affairs, Arlington, Virginia. She provides oversight and guidance for international policy and programs supporting national security objectives through politico-military affairs; security assistance programs; technology and information disclosure; education and training and cooperative research and development. She oversees more than 470 cooperative agreements valued at over \$56 billion, over 380 military exchange personnel across three programs and more than 2,800 foreign military sales cases valued at over \$162 billion. Prior to her current assignment, Ms. Seybolt was the Director of International Affairs and Foreign Policy Advisor for the U.S. Coast Guard. Ms. Seybolt's education includes 1990 Bachelor of Arts, Political Science, California Polytechnic, San Luis Obispo, 1992 Master of Arts, Public Administration, California State University Stanislaus, Turlock, 2008 Air Force Fellows Program, RAND Corporation, Santa Monica, Calif.

Håkan Söderstedt is the Defence Cooperation Attache at the Swedish Embassy, Washington, DC . He has over 20 years of experience working at the Swedish Defense Materiel Administration (FMV) in different positions. He has worked with submarines as an expert in propulsion, electrical distribution, ship control and surveillance. He has been the Project Manager for the Midlife Upgrade of the Land-sort class Mine Counter Measure vessels. Håkan was appointed 2006 as the Head of Submarine Office, responsible for Submarines, Submarine rescue and Divers including Diving equipment. In 2013, he was appointed as Senior Advisor and Director Strategic Program Management at the Naval Procurement Command. During 2013/14 Håkan was also the Project Manager for the Submarine A26. As a Senior Advisor he was responsible for bilateral cooperation with Australia, United Kingdom, Singapore, the Netherlands and Poland. The assignment also included responsibility for all Swedish international activities concerning Submarine Materiel Cooperation. Prior to his work at the Swedish Defense Materiel Administration Håkan graduated from the Swedish National Defence College and has a Master of Science in Electrical Engineering from the University of Lund.

Gary Stanley is the President of Global Legal Services, PC, a Washington, DC based law firm focusing on trade compliance and other international business issues. Mr. Stanley represents, among others, numerous U.S., Canadian, and European companies on defense export control issues. He has provided training on U.S. export and re-export controls to Russian Government export control officials and various agencies of the Government of Canada. Besides representing private companies, Mr. Stanley has also served as a consultant to the U.S. Government and industry groups. He received



ComDef Washington, DC 2021

A warm welcome to delegates from
the following countries:

Australia
Austria
Canada
Czech Republic
Denmark
Egypt
Finland
France
Germany
Greece
India
Indonesia
Israel
Italy
Japan

Korea
Lithuania
The Netherlands
New Zealand
Norway
Singapore
Spain
Sweden
Switzerland
Turkey
Ukraine
United Kingdom
United States

ComDef 2021

his undergraduate degree from Emory University in 1975 and his law degree from Harvard Law School in 1978.

Michael J. Vaccaro is currently acting as Executive Director, International Cooperation within the Office of Under Secretary of Defense for Acquisition and Sustainment and is responsible for leading and developing, and implementing international armaments cooperation policies within the DoD in coordination with U.S. Government agencies, foreign governments, and defense industry. Prior to Jan 2021, Mr. Vaccaro served as the Director of International Armaments Cooperation which directly supports the USD(A&S), the Executive Director, International Cooperation and other A&S principals in managing the Department of Defense's cooperative relationship with foreign countries. Mr. Vaccaro previously served as the Director of the Office of Strategic Industries and Economic Security in the Department of Commerce's Bureau of Industry and Security (BIS) from 2013-2019. In this position, Mr. Vaccaro was responsible for implementing BIS's defense trade, industrial base, and foreign investment programs. Mr. Vaccaro holds undergraduate and graduate degrees from Georgetown University's School of Foreign Service and National Security Studies Program. Mr. Vaccaro is also a distinguished graduate of the National Defense University's Industrial College of the Armed Forces.

David Whiteree is Chairman of IDEEA, Inc., a Virginia company founded in 1985. He is the founder of the ComDef series of exhibitions and symposia. IDEEA, Inc. is a full service international business development and marketing company established in Washington DC. Mr. Whiteree is founder/publisher of "Common Defense Quarterly".

Quentin Whiteree, FRAeS has been President and Chief Operating Officer of IDEEA, Inc. since 1 January, 1999. Prior to this, he was Vice President of the company, responsible for business focus, with an emphasis on emerging information and computer technologies. He joined IDEEA, Inc. in 1987 and has held a series of appointments within the company. Mr. Whiteree is Managing Editor of Common Defense Quarterly, an international defense cooperation publication. He holds a joint BA honors degree in marketing from Strathclyde University, Scotland and is a past President of its Wine Appreciation Society. Mr. Whiteree is Vice Chair of the Royal Aeronautical Society, Washington, DC Branch. and a member of the Defense, Air Transportation and Security (DATS) committee, British American Business Association.

Liz Wilson was appointed to Senior Executive Service in December 2012. She currently serves as the Deputy Assistant Secretary of the Army for Defense Exports and Cooperation. She is the Army principal responsible for Security Assistance and armaments cooperation, export policies, direct commercial sales of Army defense articles, and international cooperative research, development and acquisition. These programs employ over 3100 Army Soldiers and Civilians and exceed \$15B annually in sales and cooperative efforts with over 150 foreign countries. Ms. Wilson previously served as the Deputy Assistant Secretary of the Army for Marketing for two

years. She was the principal advisor to Senior Army Leadership on Army marketing, branding, and market and accessions research in support of Army accessions. Before appointment to SES, Ms. Wilson served as a Highly Qualified Expert for three years advising the Deputy Under Secretary of the Army on executive education and development and organizational efficiencies. In June 2007, Ms. Wilson retired at the rank of Colonel after 26 years of active duty, culminating as Deputy Director in the Army G-1 Policy Directorate where she created innovative policies to enable wartime operations. Ms. Wilson is a graduate of the U.S. Army War College class of 2003 and she resides in Washington, D.C.

NOTES



ComDef Upcoming Events



ComDef R&D 2022 | February | Arlington, VA

Marshalling Technology for Rapid Insertion

ComDef 2022 Washington, DC | Late September |

Enhancing Partners Capability



6233 Nelway Drive, McLean, VA 22101 USA

Tel: 703 760 0762 Fax: 703 760 0764

www.ideea.com